

Consortium for  
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North  
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# The Distribution of Teachers in North Carolina, 2009-2013

Research Brief

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August 2015

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Educational  
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## **THE DISTRIBUTION OF TEACHERS IN NORTH CAROLINA, 2009-2013: RESEARCH BRIEF**

### **Executive Summary**

Research shows that teachers influence student learning more than any other school-based resource. This research brief addresses the question of whether this important resource is equitably distributed across districts (local education agencies), schools, and classrooms in North Carolina. The concern is that students in high-poverty and low-achieving schools and classrooms may not be getting the most effective teachers. North Carolina's Race to the Top (RttT) plan included several specific interventions that were designed to improve the effectiveness of teachers and reduce inequities in students' access to high value-added teachers. This report provides a follow-up to the baseline report of teacher distribution<sup>1</sup> and assesses changes in the distribution of high value-added teachers that may have resulted from implementation of the state's RttT plan. The findings of this report could help inform policy initiatives—such as relocation bonuses and strategic staffing practices—that attempt to address inequities in access to high value-added teachers.

***Do the percentages of teachers in each of the three teacher value-added ratings (Exceeded, Met, Did Not Meet growth standards) vary by on-the-job experience, grade level, or subject taught?***

- Novice teachers have lower value-added ratings than more experienced teachers.
- Value-added ratings vary by grade level and subject. Fewer reading and English teachers and fewer 5<sup>th</sup> grade teachers in reading and mathematics were identified as exceeding and not meeting growth expectations than teachers in other grades and subjects.

***Do students assigned to teachers with high past value-added scores show higher test score growth?***

- Students assigned to high value-added teachers tend to show substantially more achievement growth than do students assigned to low value-added teachers, but the size of the gain varies by subject. The impact of teacher skill is weaker on reading and English than on mathematics and science test results (End-of-Grade [EOG] mathematics, EOG science, Algebra I End-of-Course [EOC], and Biology EOC).

***Do low value-added teachers tend to teach in high-poverty classrooms and schools and low-achieving classrooms and schools? If so, has this tendency weakened over time?***

- High-poverty schools and low-achieving schools tend to have lower mean teacher value-added scores, on average.
- We also find some evidence of inequity in the distribution of teachers between classrooms *within* schools, but this phenomenon is substantially weaker than the differences *between* schools.

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<sup>1</sup> [http://cerenc.org/wp-content/uploads/2013/12/Baseline-TQ-Report\\_FINAL\\_12-05-2013.pdf](http://cerenc.org/wp-content/uploads/2013/12/Baseline-TQ-Report_FINAL_12-05-2013.pdf)

- There is suggestive evidence that inequitable access to high value-added teachers declined by 2013.

***Are differences in teacher value-added across districts relatively stable, or can we detect change over time?***

- Between 2009 and 2012, districts became more similar in their average teacher value-added scores. In 2013, however, variation between districts widened.

***Are there differences across districts in the equity of the distribution of teachers across schools within districts?***

- There was a slight increase in the variation in mean teacher value-added scores between schools within districts. Two large districts, however, reduced the differences across schools in teacher value-added.

## **Introduction**

Research shows that teachers influence student learning more than any other school-based resource. This research brief addresses the question of whether this important resource is equitably distributed across districts (local education agencies), schools, and classrooms in North Carolina. The concern is that students in high-poverty and low-achieving schools and classrooms may not be getting the most effective teachers. North Carolina's Race to the Top (RttT) plan included several specific interventions that were designed to improve the effectiveness of teachers and reduce inequities in students' access to high value-added teachers. This report provides a follow-up to the baseline report of teacher distribution<sup>2</sup> and assesses changes in the distribution of high value-added teachers that may have resulted from implementation of the state's RttT plan. The findings of this report could help inform policy initiatives—such as relocation bonuses and strategic staffing practices—that attempt to address inequities in access to high value-added teachers.

### ***Data Used***

For this report, the Evaluation Team analyzed the value-added EVAAS index scores of North Carolina teachers who teach a class with an End-of-Grade (EOG; reading, mathematics, and science in grades 5 through 8) or End-of-Course (EOC; Algebra I, Biology, English) test in the 2008-09 through 2012-13 school years. The report uses the EVAAS index scores calculated by the SAS Institute as the sole measure for an individual teacher's "value added," which is defined as a teacher's contribution to gains in student achievement. In some of the analyses below, we use a measure that separates a teacher's performance into three categories: *Exceeds* the growth standard (greater than or equal to two standard errors above the mean), *Meets* the growth standard (between two standard errors below and two standard errors above the mean), and *Did Not Meet* the growth standard (less than or equal to two standard errors below the mean). About 1,000 to 4,000 teachers per year were available for analysis, depending on the tested subject or grade.

### ***Research Questions***

1. Do the percentages of teachers in each of the three teacher value-added ratings (*Exceeded*, *Met*, *Did Not Meet* growth standards) vary by on-the-job experience, grade level, or subject taught?
2. Do students assigned to teachers with high past value-added scores show higher test score growth?
3. Do low value-added teachers tend to teach in high-poverty classrooms and schools and low-achieving classrooms and schools? If so, has this tendency weakened over time?
4. Are differences in teacher value-added across districts relatively stable, or can we detect change over time?
5. Are there differences across districts in the equity of the distribution of teachers across schools within districts?

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<sup>2</sup> [http://cerenc.org/wp-content/uploads/2013/12/Baseline-TQ-Report\\_FINAL\\_12-05-2013.pdf](http://cerenc.org/wp-content/uploads/2013/12/Baseline-TQ-Report_FINAL_12-05-2013.pdf)

## Findings

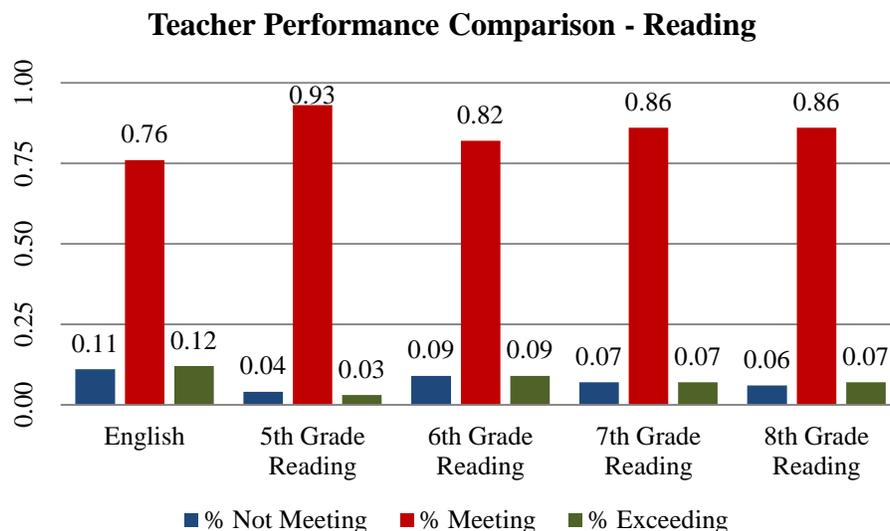
### *Do Teacher Value-Added Ratings Vary by On-the-Job Experience, Grade Level, or Subject Taught?*

From 2009 to 2013 and across teachers in all grade levels combined, about 15% of teachers did not meet growth expectations and about 15% of teachers exceeded these expectations. We find very little evidence that these percentages varied much across time. However, the percentage of teachers not meeting or exceeding growth expectations varies by on-the-job experience, grade level, and subject taught.

Not surprisingly, there are many more teachers with no experience in the *Not Meeting* growth standards category than there are teachers with no experience in the *Exceeding* standards category. In 2013, compared to the overall averages of about 14% in each category, the percentages of novice teachers in the *Not Meeting* and *Exceeding* categories were 22% and 7%, respectively. The corresponding figures for teachers with one year of experience are 16% and 12%. Above two years of experience, there are more teachers in the *Exceeding* growth standards category than in the *Not Meeting* category.

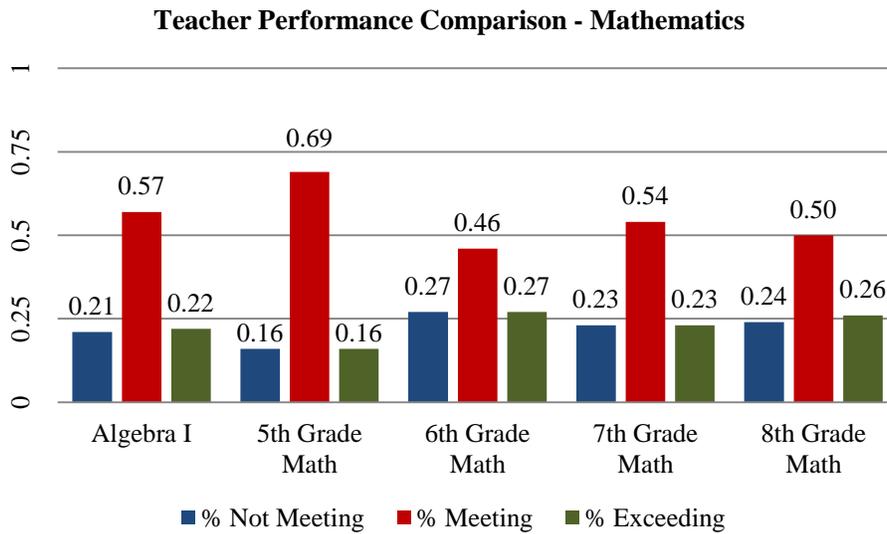
Relative to mathematics and science, very few teachers fell into either the *Not Meeting* or *Exceeding* category in reading and English (Figure 1). For example, across all years only about 3% of 5<sup>th</sup> grade reading teachers fell into the *Not Meeting* category and only about 3% of 5<sup>th</sup> grade reading teachers fell into the *Exceeding* category. About 6-9% of middle school reading teachers and 11% of English EOC teachers fell into each of these categories.

Figure 1: Proportion of Teachers who Met, Did Not Meet, or Exceeded Expectations: Reading and English

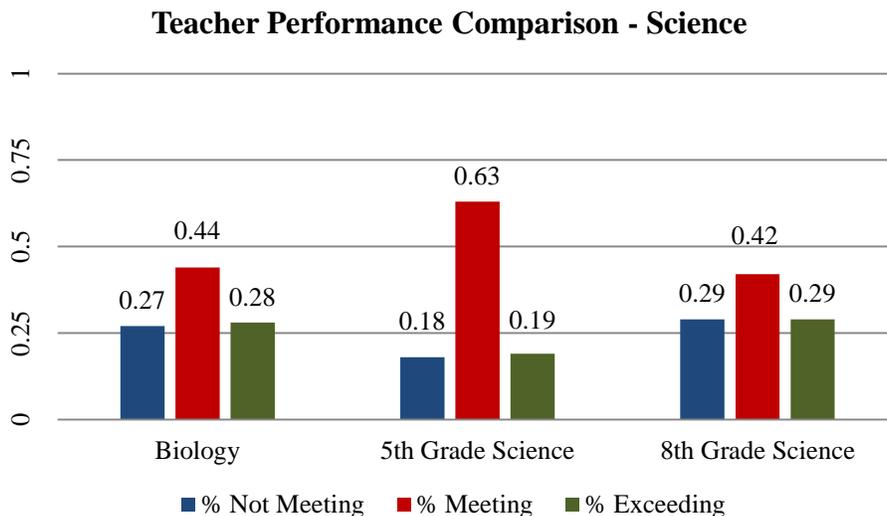


By contrast, in mathematics (Figure 2), 15-16% of 5<sup>th</sup> grade teachers, 22-27% of middle school mathematics teachers, and 21-22% of Algebra I teachers fell into each category, respectively. In science, about 18% of 5<sup>th</sup> grade science teachers, 29% of 8<sup>th</sup> grade science teachers, and 27-28% of Biology teachers (Figure 3) fell into each of these categories.

*Figure 2: Proportion of Teachers who Met, Did Not Meet or Exceeded Expectations: Mathematics*



*Figure 3: Proportion of Teachers who Met, Did Not Meet or Exceeded Expectations: Science*



***Do Students Assigned to Teachers with High Past Value-Added Scores Show Higher Test Score Growth?***

This report is premised on the assumption that teachers with high prior-year value-added scores should be more likely to raise student test scores than teachers with low prior-year value-added scores. To answer this question, we match students to teachers and measure the effect of teachers' *prior-year* value-added rating on students' *current year* test score growth. For example, we ask whether a teacher's 2009 value-added rating affects her or his students' 2010 test score. Formulating the question in this manner ensures that the predictor (teacher value-added rating) precedes the outcome (student test score) in time, which is an important condition for making a valid inference about the effect of a predictor on an outcome.<sup>3</sup>

We find strong evidence that teacher value-added score has a meaningful effect on student test score gain, although the strength of the association between teacher value-added score and student achievement varies somewhat by subject. The gap in test scores for students whose teachers' prior year value-added score fell into the *Exceed* category and students whose teachers' prior year value-added score fell into the *Not Meet* category ranged from a low of .42 standard deviations (Reading EOG) to a high of .60 standard deviations (Science EOG). If students were randomly assigned to teachers, we might consider these bivariate associations to be valid estimates of the causal effects of teacher skill on student test score. But, there are reasons to think this is not the case. Students are sometimes assigned to classrooms based on their prior achievement and other background factors and end up in particular schools based on residential patterns and family income.<sup>4</sup> In the results below, we make statistical adjustments for differences that could confound the effects of teachers on student achievement.<sup>5</sup>

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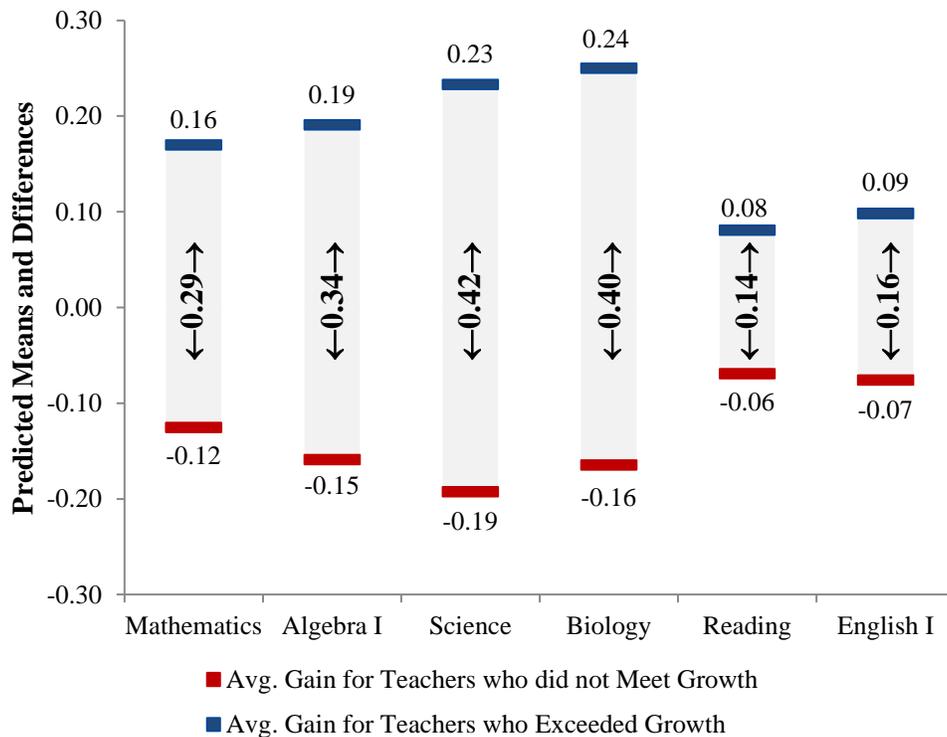
<sup>3</sup> A consequence of our approach is that teachers without a prior-year value-added score cannot be matched to students and thus are dropped from the analysis. We suspect that less-effective teachers were reassigned to non-tested grades and subjects or left the teaching force because we are more likely to match students to teachers with high value-added scores. We plan to explore this phenomenon in future studies.

<sup>4</sup> One way to investigate whether teachers are randomly assigned to students is to test whether the association between teacher value-added score and student test score changes once we make statistical adjustments for baseline covariates. If students are not assigned to teachers based on prior-year test scores, then once we adjust for students' baseline test score, the gap should be unaffected. In fact, the gap shrinks once we include students' baseline test score. The fact that the association of teacher effectiveness shrinks rather than grows is suggestive evidence that teachers with higher value-added are assigned to students with higher baseline scores. This might be because of the mechanisms used to assign teachers and students to classrooms within districts and schools.

<sup>5</sup> To correct for confounding beyond that captured by prior test scores, we also estimated models with a rich set of baseline covariates including gender, race/ethnicity, absences, free/reduced lunch, LEP status, disability, academic giftedness, age, school mobility, classroom poverty, advanced/remedial course type, peer average prior test score, variation in peer average test score, school poverty, school average achievement, grade, year, and grade-by-year interactions. From these models, we computed predicted means by grade level and teacher effectiveness category (holding all other variables at their means).

To measure the impact of teacher value-added scores on student test score gains, we compute the adjusted mean difference in scores between students assigned to a teacher who received a rating of *Exceeds* the growth standard (greater than or equal to two standard errors above the mean) and students assigned to a teacher who received a rating of *Did Not Meet* the growth standard (less than or equal to two standard errors below the mean). Again, we find that the impact varies by subject taught. The impact of teacher value-added score is stronger in mathematics and science than in reading. For example, the adjusted test score gap between students assigned to the most effective science teachers and students assigned to the least effective science teachers is .42 standard deviations. By contrast, the adjusted test score gap in reading is much smaller, at only .14 standard deviations (Figure 4).

*Figure 4: Differences in Adjusted Average Test Score Gains for Students Assigned to Teachers who Exceeded Growth Expectations and Students Assigned to Teachers who Did Not Meet Growth Expectations*



The reasons for these differences require further investigation. Some possibilities include the potential for test score growth across various subjects for students of various ages, using the prior year’s reading score as a control variable in science analyses (the science test is not an annual assessment), and/or differences across subjects in how students are assigned to teachers (tracking/ability grouping) and how teachers are assigned to courses (the mix of remedial, regular, and advanced courses a teacher is assigned to teach).

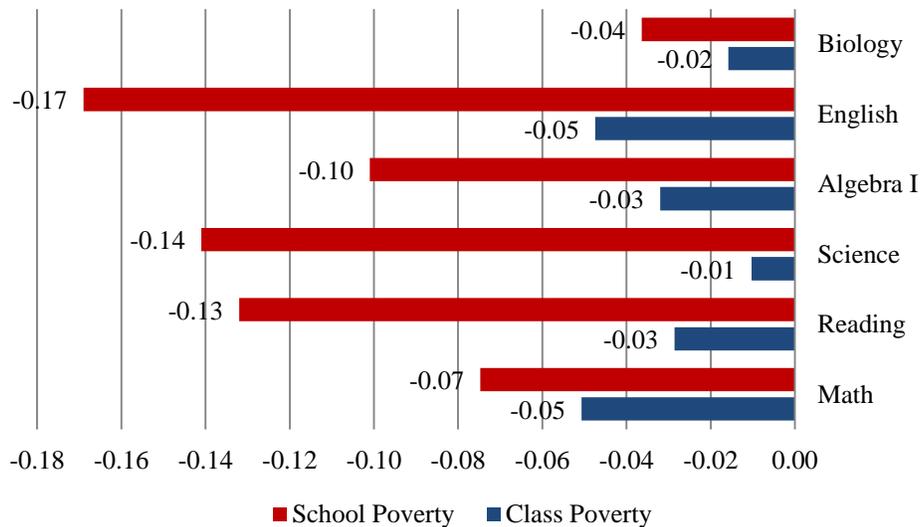
We examined the data for differences across student subgroups in the effects of teacher value-added on students of different backgrounds (by gender, race/ethnicity, and poverty level). We found very few substantively significant and consistent differences.

***Do Low Value-Added Teachers Tend to Teach in High-Poverty Classrooms and Schools and Low-Achieving Classrooms and schools? If so, has this Tendency Weakened over Time?***

As was reported in our baseline report, we find that low value-added teachers tend to teach in lower-achieving and higher-poverty schools. This is an important finding because it has implications for strategic staffing policies to help close test score gaps by reassigning the most effective teachers to the highest-poverty and lowest-achieving schools.

We investigate the question of whether teachers are equitably distributed by looking both across and within schools.<sup>6</sup> We find that the within-school correlation between teacher value-added score and classroom poverty is below .05 across all subjects.<sup>7</sup> Therefore, we find only weak evidence that high value-added teachers are assigned to classrooms within schools based on the poverty level of the classroom’s students. On the other hand, we find generally larger between-school poverty correlations than within-school poverty correlations (Figure 5). In other words, the association between teacher value-added score and *school* poverty is stronger than the association between teacher value-added score and *classroom* poverty. This is suggestive evidence that, *within* schools, teachers tend to be equitably distributed, while teachers tend to be less equitably distributed *across* schools.

*Figure 5: Correlations between Class (Within-School) Poverty and Teacher Value-Added and School (Between-School) Poverty and Teacher Value-Added, by Subject*

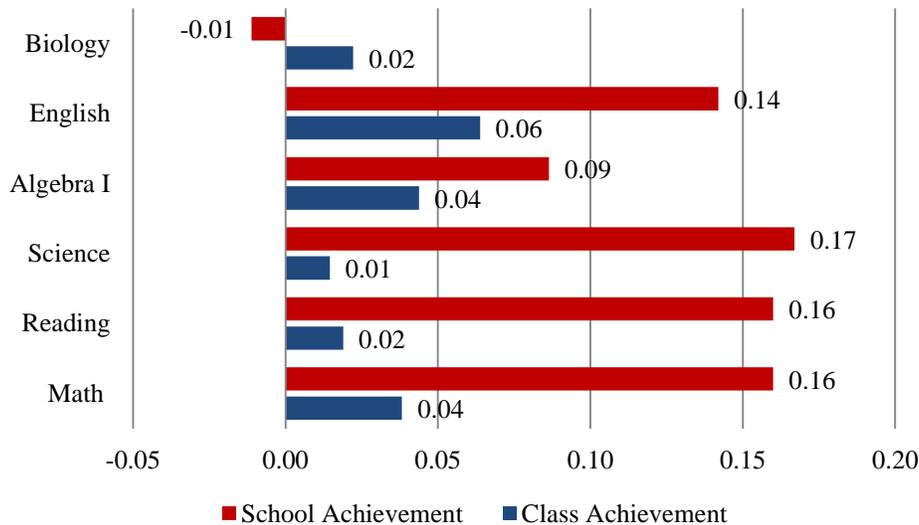


<sup>6</sup> In technical terms, we use a technique called group-mean centering to cleanly decompose the within- and between-school correlations between teacher value-added score and classroom and school compositional characteristics. This technique results in a zero correlation between classroom and school variables.

<sup>7</sup> The correlation coefficient is a measure of the strength of the linear relationship between two variables and ranges from -1 to +1, with 0 representing no relationship.

A similar pattern emerges if we instead examine the correlation between classroom or school achievement and teacher value-added score: there is weak evidence of sorting across classrooms by achievement, but stronger evidence of sorting across schools by achievement in all subjects (Figure 6).

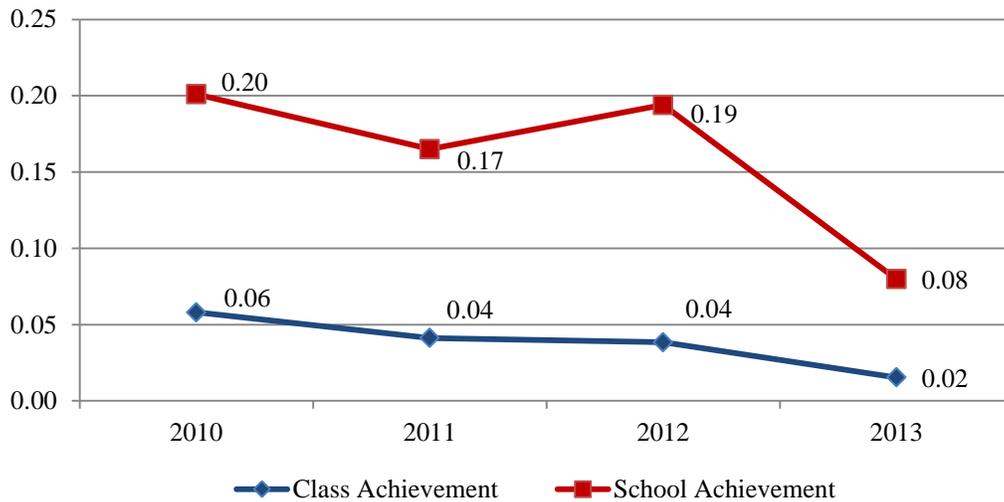
*Figure 6: Correlations between Class (Within-School) Achievement and Teacher Value-Added and School (Between-School) Achievement and Teacher Value-Added, By Subject*



In both figures, Biology is somewhat different in that there is very little inequality in the distribution of Biology teachers either across classrooms within schools or across schools.

In most subjects, there is evidence of change in the tendency for teachers with low value-added scores to be assigned to high-poverty and low-achieving schools and classrooms. Specifically, the within-school and between-school correlations are generally lower in 2013 than in 2010, 2011, and 2012. For example, the graph on the following page (Figure 7) shows these correlations in mathematics. The graph shows a correlation of classroom achievement and teacher value-added of .06 in 2010. By 2013, this correlation had shrunk to .02. We find a similar decline in the correlation between school achievement and teacher value-added, which shrinks from .20 in 2010 to .08 in 2013. 2013 correlations also are generally smaller than in prior years in Algebra I, reading, English, and science.

Figure 7: Change in Correlations between Class and School Poverty and Teacher Value-Added Scores 2009-10 through 2012-13

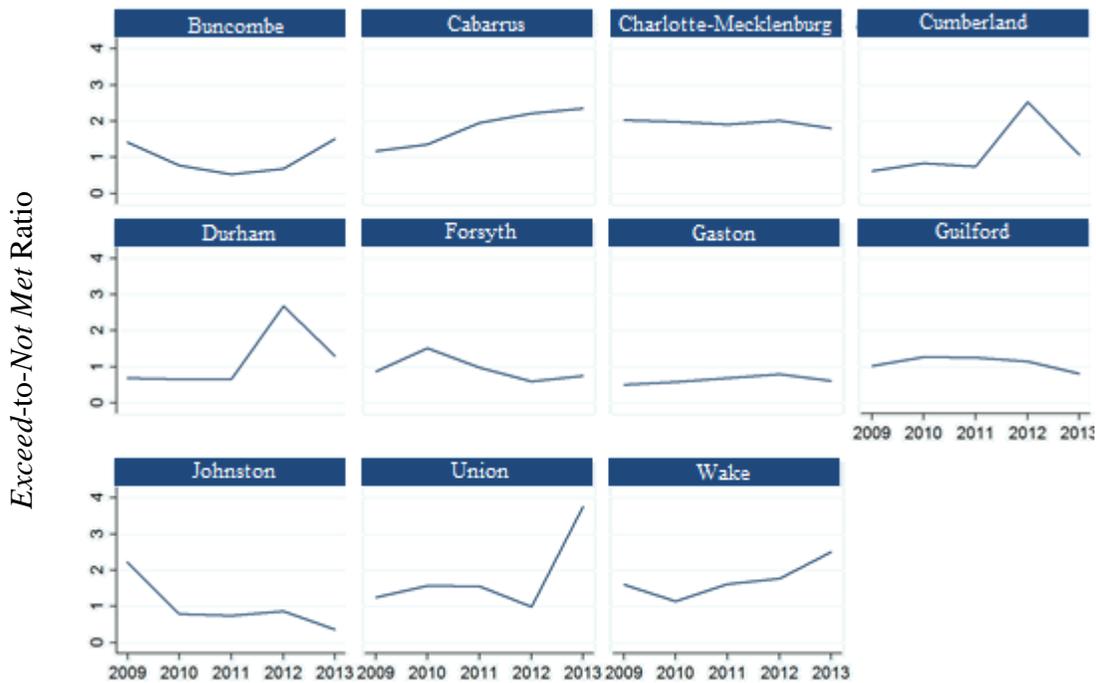


**Are Differences in Teacher Value-Added across Districts Relatively Stable, or can we Detect Change over Time?**

To conduct this analysis, we use both the three-category variable (*Not Meets*, *Meets*, and *Exceeds* growth standards) and the continuous EVAAS index score (EVAAS teacher gain divided by a teacher-specific standard error of the teacher gain).

Our first chart (Figure 8, following page) displays the ratio of the percentage of teachers *Exceeding* to the percentage of teachers *Not Meeting* growth standards, by year, in the 11 largest districts in the state. For districts with more highly-effective teachers than less-effective teachers, this ratio will be above 1. As shown below, many different patterns emerge across the eleven largest districts. One district is steady and high (Charlotte-Mecklenburg), two are steady and lower (Gaston and Guilford), three are improving (Cabarrus, Union, Wake), two are declining (Forsyth and Johnston), and three have more variable trends (Buncombe, Cumberland, and Durham).

Figure 8: Ratio of Number of Teachers Who Exceeded Expectations to Number of Teachers Who Did Not Meet EVAAS Growth Expectations



Trends for smaller districts are even more variable than those shown here due to the fact that a trend of means based on a smaller number of teachers is less reliable than trends of means based on a larger number of teachers. To account for this fact, we now examine variation across all districts in average teacher value-added at the beginning of our time series (2009), the end of our time series (2013), and growth over that time. The multilevel growth statistical model we use for this analysis adjusts for reliability of means and slopes over time. For this analysis, we use the continuous EVAAS index variable.

Across teachers, the EVAAS index has an average of about 0. Teachers above 2 are deemed as *Exceeding* growth standards and teachers below -2 are deemed as *Not Meeting* growth standards. The average of many districts is very close to 0. Smaller districts have larger confidence intervals because these districts have smaller teacher staffs and therefore a less reliable mean value.<sup>8</sup>

In 2009, average teacher value-added varied significantly across districts. Three districts stood out as having particularly low value-added scores in 2009: Halifax, Greene, and Anson. All were below -1.5 in average value-added score. In fact, the *average* teacher in Halifax fell into the *Not Meeting Growth* category because the district's average score was below -2. At the other end of

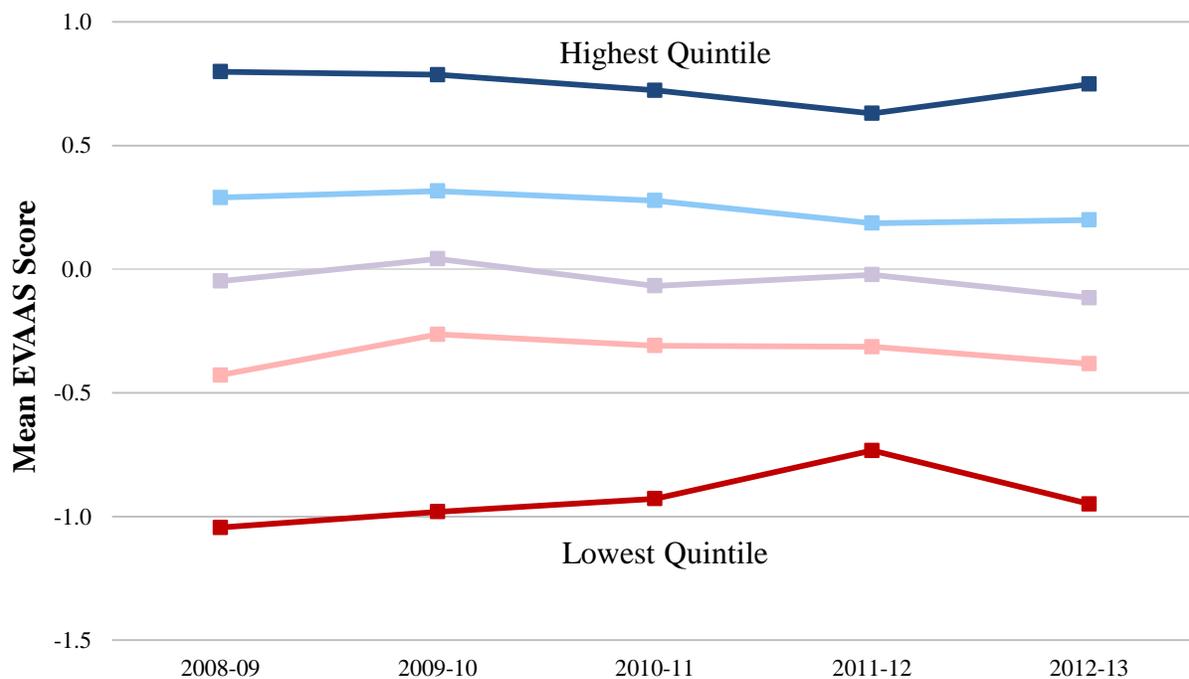
<sup>8</sup> When a confidence interval contains 0, or average, we do not have sufficient sample size to determine whether the mean is statistically different from average. In our data mean value-added scores in the range of -.5 to .5 are generally not statistically different from average. In larger districts, it is possible for the mean to be just above or just below 0, but statistically distinguishable from zero. In smaller districts, a mean value close to zero would be less likely to be statistically different from zero.

the spectrum, three districts had particularly high value-added scores in 2009: Davie, Yancey, and Ashe, all above 1.25.

We find that between-district variation has declined since 2009. The range of estimates declines, with fewer outliers at the bottom of the distribution.<sup>9</sup> None of the three districts with the lowest averages remained particularly low in 2013 and none of the three districts with the highest averages remained particularly high in 2013. There is some relationship between 2009 rank and 2013 rank, but it is not particularly strong—the correlation is only .28.

Another way to determine if variation between districts has declined is to compute the average value-added score within quintiles of each year’s distribution (Figure 9). We find that the average value within the lowest quintile group grew substantially between 2009 and 2012 and then decreased sharply in 2013. At the other end of the distribution, in the top quintile, the average value fell between 2009 and 2012 and then increased in 2013. So, we see some reduction in variation between districts—the bottom increases and the top decreases—but in 2013 this trend reverses, perhaps due to the introduction of new Common Core-aligned tests.

*Figure 9. Average EVAAS Score by District Quintile and Year*



<sup>9</sup> The standard deviation of school means in 2009 was .65; by 2013, this measure of variation had shrunk to .45, a 31% decline.

A summary statistic for 2009-to-2013 growth is the linear slope.<sup>10</sup> Less than 30 districts have negative and significant slopes and less than 30 have positive and significant slopes, leaving about 60 with slopes not significantly different from zero. Districts with particularly large declines in average teacher value-added score were Avery, Yancey, Davie, Newton-Conover, Bertie, and Alexander, all with slopes below  $-.25$ . The district with the largest annual increase was Halifax, with a slope of  $.6$  (between 2009 and 2013, Halifax's average teacher value-added score grew from  $-2.25$  to  $+.34$ ). Other districts with particularly large annual growth rates were Greene, Washington, Anson, and Harnett, all with rates above  $.25$ .

Recall that Halifax, Greene, and Anson were districts with the lowest average values in 2009 and Davie and Yancey had particularly high average values in 2009. This illustrates the general pattern found in all statistical trend analyses: initial status is negatively correlated with growth. In our data, this correlation is particularly strong at  $-.79$ . This number means that districts that began low tend to end up higher and vice-versa.

### ***Are there Differences across Districts in the Equity of the Distribution of Teachers across Schools within Districts?***

The purpose of this section is to determine whether some districts had particularly large changes in the distribution of teacher effectiveness between schools within their districts. This is an important question because districts with decreasing between-school variation could be distributing their teachers more equitably across the schools within each district.

For this analysis, we calculate means of the continuous teacher value-added scores for each school in each district over time. We then calculate the variation in these school means across all the schools in the district in each year and standardize this measure to a mean of 0 and a standard deviation of 1. This measure ranges from about  $-2$  to  $2$ . A district with low between-school variation has a relatively even distribution of teacher effectiveness, while a district with high between-school variation has a relatively uneven distribution of teacher effectiveness. We then also examine trends in this statistic over time within districts to determine whether between-school variation has increased or decreased.

For example, Charlotte-Mecklenburg, a large district, started with above-average between-school variation in teacher effectiveness, but this variation has been falling over time to about average. The statistical trend is  $-.22$ , which means that this measure fell by about a quarter of a standard deviation in each year (from about  $1.09$  to  $-.05$  over five years). Due to variation around this trend over time, the trend is not statistically significant at  $p < .05$ , but it is significant at  $p < .10$ . Another large district with a significant trend was Guilford,  $-.12$  ( $p < .10$ ). No other district in the top decile of enrollment had a statistically significant positive or negative trend.

Overall, across all districts there is a slight increase in between-school variation in average value-added score. The statistical trend is  $.066$  and is significant at  $p < .05$ . This means that the variation in school average teacher value-added score is increasing by about one-twentieth of a

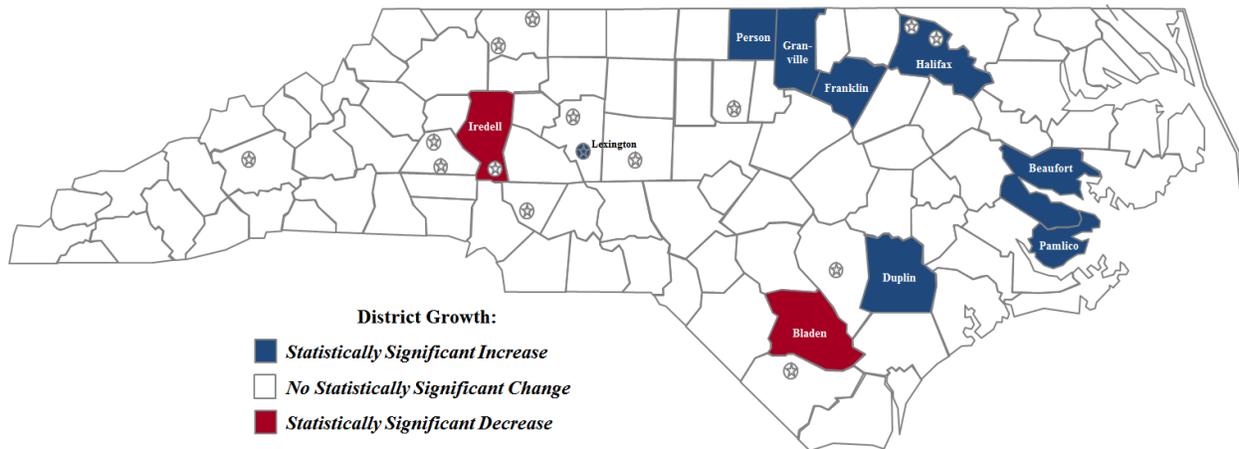
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<sup>10</sup> Districts with positive slopes have positive growth rates. Those with negative slopes have negative growth rates. For example, a district with a slope of 0 has no growth over the period; one with a slope of  $.25$  grows at a rate of  $.25$  index points per year between 2009 and 2013.

standard deviation per year, or by about one quarter of a standard deviation over the five-year time-span.

As shown in the map (Figure 10), only ten mostly small districts had statistically significant ( $p < .05$ ) trends in between-school variation in average EVAAS score. Bladen and Iredell-Statesville had significant declines. Duplin, Person, Franklin, Beaufort, Lexington City, Granville, Pamlico, and Halifax all had significant increases. Twenty-two districts had significant trends at the  $p < .10$  level.

*Figure 10. Districts with Significant Changes in Between-School Variation in Average Teacher Value-Added Scores, 2009-2013*



## **Conclusion**

Based on analyses of teacher value-added scores, the results in this research brief suggest that, prior to RttT, students in low-achieving and high-poverty schools tended to have teachers with lower value-added scores. In addition, we found substantial differences across districts in mean value-added scores. In short, there is ample evidence of inequitable distribution of teachers between schools prior to RttT. During the years of RttT implementation, it appears that inequities in the distribution of teacher across schools with varying poverty and achievement rates had eased somewhat by 2013. Moreover, between-district variation in mean teacher value-added decreased between 2009 and 2012. However, between-district variation in mean teacher value-added increased between 2012 and 2013, and between-school variation in average teacher value-added increased between 2009 and 2013. Therefore, these research findings provide somewhat mixed evidence on changes in the distribution of teacher effectiveness, as measured by value-added, across the state.

In closing, teacher value-added is a relatively new measure of teacher productivity. While we believe it is a valid measure of a teacher's demonstrated ability to raise student test scores, it is not a perfect measure. Boosting test scores is not the only important teacher thing a teacher does. Teacher skill is likely to be related to the mix of students a teacher receives each year. Teachers may be more effective with some types of students than with others. School contexts may facilitate teacher productivity in ways that are difficult to capture in teacher value-added scores. For these reasons and others, future equity analyses of teacher distribution should incorporate multiple measures of teacher effectiveness whenever possible.

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